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Securities identification code: 6507 June 7, 2022

To our shareholders:

Shinichi Hirano President SINFONIA TECHNOLOGY CO., LTD. 1-30, Shibadaimon 1-chome, Minato-ku, Tokyo, Japan

## Notice of the 98th Ordinary General Meeting of Shareholders

SINFONIA TECHNOLOGY CO., LTD. (the "Company") is pleased to notify you of the 98th Ordinary General Meeting of Shareholders of the Company, which will be held as described below.

Instead of attending the meeting in person, you can exercise your voting rights in writing or via the Internet, and in doing so, please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:30 p.m. on Tuesday, June 28, 2022 (Japan Standard Time).

#### <PARTICULARS>

#### 1. DATE AND TIME Wednesday, June 29, 2022, at 10:00 a.m.

2. Venue: Shiba NBF Tower 7F (The Company's meeting room)

1-30, Shibadaimon 1-chome, Minato-ku, Tokyo, Japan

# 3. AGENDA

Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 98th Term (from April 1, 2021 to March 31, 2022), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Board of Auditors
- 2. Non-Consolidated Financial Statements for the 98th Term (from April 1, 2021 to March 31, 2022)

#### Items to be resolved:

| Proposal No. 1: | Appropriation of surplus  |
|-----------------|---|
| Proposal No. 2: | Partial Amendment to the Articles of Incorporation                |
| Proposal No. 3: | Election of nine (9) Directors                                    |
| Proposal No. 4: | Revision of the amount of remuneration for Directors of the Board |

- Please submit the enclosed voting form to the reception of the venue when you attend the meeting. If you are attending as a proxy, please submit a letter of proxy together with the voting form to the reception of the venue. (A proxy is limited to one person who must be a shareholder of the Company with voting rights as provided in the Articles of Incorporation.)
- Among the documents that must be made available to the shareholders when giving notice of this meeting, the notes to the consolidated financial statements and the notes to the non-consolidated financial statements are published on the website of the Company (http://www.sinfo-t.jp/ir/stockholder.htm) on the Internet under the provisions in law and Article 17 of the Articles of Incorporation. Therefore, they are not given in the documents attached to this notice. Accordingly, the consolidated financial statements and non-consolidated financial statements given in the attached documents to this notice are part of the consolidated financial statements and non-consolidated financial statements and non-consolidated financial statements audited when the audit reports were prepared by the Accounting Auditor and the Corporate Auditors.
- We will post any changes made to Reference Documents for the General Meeting of Shareholders, business report, consolidated financial statements and non-consolidated financial statements on the website of the Company (http://www.sinfo-t.jp/ir/stockholder.htm).
- Please understand that Directors and employees of the Company will wear light clothes ("Cool Biz") at the meeting.

# **REFERENCE MATERIALS FOR THE MEETING**

#### **Proposals and Reference Information**

#### Proposal No. 1 Appropriation of surplus

Under its basic policy to provide dividends in a continuous and stable manner, the Company makes a decision about profit distribution by taking into account its shareholders' interests, secure internal reserve to enhance its corporate structure and deploy its business for the future, and earning position prospect. The Company hereby proposes the following year-end dividends for the fiscal year.

Matters related to year-end dividends

- Allocation of dividend property to shareholders and total amount thereof 50 yen per common share of the Company Total amount of dividends: 1,418,168,700 yen
- (2) Effective date of distribution of dividends of surplus June 30, 2022

#### Proposal No. 2 Partial Amendment to the Articles of Incorporation

#### I. Reasons for the amendments

(1) The purpose of business will be revised to clarify the Company's business lines.

- (2) Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.
  - 1) Article 17 (1) of the proposed amendment stipulates that information contained within the reference documents and other documents for general meetings of shareholders shall be provided by electronic means.
  - 2) Article 17 (2) of the proposed amendment establishes the scope of documents to be delivered to shareholders who have requested hardcopies of documents.
  - 3) The provision on internet disclosure and deemed provision of reference documents and other documents for the general meeting of shareholders (Article 17 of the current Articles of Incorporation) will become unnecessary and shall be deleted.
  - 4) Accompanying the aforementioned establishment and deletion of provisions, supplementary provisions regarding the effective date, etc. will be established.

II. Details of the amendments

Details of the changes are as follows.

(Underlined text indicates changes.)

| Current Articles of Incorporation   | Planned Amendments  |
|---|---|
|   |   |
| (Purpose)   | (Purpose)   |
| Article 2   | Article 2   |
| The purpose of the Company will be to engage in the   | The purpose of the Company will be to engage in the   |
| following businesses.   | following businesses.   |
| <ul> <li>(1) Manufacture, sale, repair, and engineering of the<br/>following products, their parts, and system equipment<br/>a. Electrical machinery and equipment, electronic<br/>components and devices, software</li> <li>b. Transportation machinery and equipment, aerospace<br/>machinery and equipment</li> <li>c. Weighing instruments, precision machinery and<br/>equipment, general machinery and equipment,<br/>information and communication machinery and<br/>equipment</li> <li>d. Cast iron, cast steel and die-cast products</li> <li>(2) Contracting of construction work</li> <li>(3) Worker dispatching business</li> <li>(4) Businesses incidental to the preceding items</li> </ul> | <ol> <li>Manufacture and sale of electrical machinery and<br/>equipment, production machinery and equipment,<br/>commercial machinery and equipment, transportation<br/>machinery and equipment, aerospace machinery and<br/>equipment, machinery and equipment for semiconductor<br/>manufacturing equipment, manufacturing equipment for<br/>regenerative medicine and other products, electronic<br/>components, devices, electronic circuits, and general-<br/>purpose machinery and equipment</li> <li>Manufacture and sale of parts and system equipment<br/>related to the preceding item</li> <li>Contracting of construction work</li> <li>Worker dispatching business</li> <li>Buying and selling of secondhand goods</li> <li>Power generation and electricity sales business</li> <li>Creation, sale and repair of software related to the<br/>preceding items</li> <li>Maintenance, repair, and engineering related to the<br/>preceding items</li> <li>All businesses ralated to preceding items</li> </ol> |
| (Disclosure on Internet and Deemed Provision of Reference<br>Documents for General Meetings of Shareholders and Related<br>Documents)<br><u>Article 17</u><br>When the Company convenes a general meeting of<br>shareholders, if it discloses information that is to be stated or<br>presented in the reference documents for the general meeting<br>of shareholders, business report, financial statements and<br>consolidated financial statements through the internet in<br>accordance with the provisions prescribed by the Ministry of<br>Justice Order, it may be deemed that the Company has<br>provided this information to shareholders.  | (9) <u>All</u> businesses <u>related to</u> preceding items<br>(Deleted)  |

| Current Articles of Incorporation | Planned Amendments  |
|-----------------------------------|---|
| (Newly established)               | (Measures to Provide Information in Electronic Format)  |
|                                   | <ul> <li><u>Article 17</u></li> <li><u>1. The Company shall electronically provide information</u><br/><u>contained in reference documents and other documents for</u><br/><u>the general meeting of shareholders in convening the</u><br/><u>general meeting of shareholders.</u></li> <li><u>2. Among items for which the measures for providing</u><br/><u>information in electronic format will be taken, the</u><br/><u>Company may exclude all or some of those items</u><br/><u>designated by the Ministry of Justice Order from</u><br/><u>statements in the paper-based documents to be delivered to</u><br/><u>shareholders who requested the delivery of paper-based</u><br/><u>documents by the record date of voting rights.</u></li> </ul>  |
| (Newly established)               | Supplementary Provisions  |
|                                   | <ul> <li><u>Article 1</u></li> <li><u>1.</u> The amendment to the Articles of Incorporation pertaining<br/>to Article 17 shall be effective from September 1, 2022,<br/>which is the date of enforcement of the revised provisions<br/>provided for in the proviso to Article 1 of the<br/>Supplementary Provisions of the Act Partially Amending<br/>the Companies Act (Act No. 70 of 2019) (hereinafter<br/>referred to as the "Date of Enforcement").</li> <li>2. Notwithstanding the provision of the preceding paragraph,<br/>Article 17 of the Articles of Incorporation (Internet<br/>Disclosure and Deemed Provision of Reference Documents<br/>for the General Meeting of Shareholders, Etc.) shall remain<br/>effective regarding any general meeting of shareholders<br/>held on a date within six months from the Date of<br/>Enforcement.</li> <li>3. These Supplementary Provisions shall be deleted on the<br/>date when six months have elapsed from the Date of<br/>Enforcement or three months have elapsed from the date of<br/>the General Meeting of Shareholders in the preceding<br/>paragraph, whichever is later.</li> </ul> |

### Proposal No. 3 Election of nine (9) Directors

The term of all eight (8) Directors expires at the close of this General Meeting of Shareholders. Accordingly, the Company proposes adding one Director to reinforce the management structure for a total of nine (9) Directors to be elected.

| Candidate No. | Name                                 | Position and responsibilities in the<br>Company  |  |
|---------------|--------------------------------------|--|--|
| 1             | Shozo Buto                           | Chairman<br>General supervisor of the<br>Research & Development Center<br>and Global Business<br>Development Center  | Reelection                             |
| 2             | Shinichi Hirano                      | President  | Reelection                             |
| 3             | Katsuyuki Sakamoto<br>Hiroharu Senju | Director & Senior OfficerGeneral Manager of the FinanceDepartment, Manager of theInternal Control PromotionSection, Finance Department, incharge of the IT PlanningDepartment, Audit Department,and general risk management, andGeneral supervisor of theCorporate Planning Department,Administrative & PersonnelDepartment, Legal Department,Company-wide Compliance andWAY Promotion ProjectDirector & Senior OfficerGeneral Manager of the ElectricalProducts & Systems Division incharge of Electrical Products andVibratory Material HandlingSystems Business, responsible forSales Operations AdministrationDepartment and sales companies,branches, and sales offices | Reelection                             |
| 5             | Kazuo Shigekawa                      | Outside Director   | Reelection<br>Outside<br>Independent   |
| 6             | Minoru Yamakuni                      | Senior Officer<br>General Manager of Electronics<br>& Precision Products Division  | New election                           |
| 7             | Takaichi Hatano                      | Senior Officer<br>In charge of clean transportation<br>equipment business of the<br>Electrical Products & Systems<br>Division  | New election                           |
| 8             | Koichi Yuikawa                       |  | New election<br>Outside<br>Independent |

The candidates for Directors are as follows:

| Candidate No. | Name                   | Position and responsibilities in the<br>Company |  |
|---------------|------------------------|---|--|
| 9             | Tatsunobu Sako         |   | New election<br>Outside<br>Independent |
| Reelection    | Candidate for Director | to be reelected                                 |  |
| New election  | Candidate for Director | to be newly elected                             |  |

Outside Candidate for Outside Director

Independent Independent officer as provided for by the stock exchanges

|                    | Attrik | oution                       | Areas where the Company has particular expectations |                      |                            |                          |        |                             |  |
|--------------------|--------|------------------------------|---|----------------------|----------------------------|--------------------------|--------|-----------------------------|--|
| Name               | Gender | Indepen-<br>dent             | Corpo-<br>rate<br>manage-<br>ment                   | Business<br>strategy | Technol-<br>ogy and<br>R&D | Sales/<br>Market-<br>ing | Global | Finance/<br>Account-<br>ing | Legal<br>affairs/<br>Risk<br>manage-<br>ment |
| Shozo Buto         | Male   |                              | 0   |                      | 0                          |                          | 0      |                             |  |
| Shinichi Hirano    | Male   |                              | 0   |                      | 0                          | 0                        |        |                             |  |
| Katsuyuki Sakamoto | Male   |                              |   | 0                    |                            |                          |        | 0                           | $\bigcirc$                                   |
| Hiroharu Senju     | Male   |                              |   | 0                    |                            | 0                        | 0      |                             |  |
| Kazuo Shigekawa    | Male   | Outside/<br>Indepen-<br>dent | 0   |                      | 0                          |                          | 0      |                             |  |
| Minoru Yamakuni    | Male   |                              |   | 0                    | 0                          | 0                        |        |                             |  |
| Takaichi Hatano    | Male   |                              |   | 0                    |                            | 0                        | 0      |                             |  |
| Koichi Yuikawa     | Male   | Outside/<br>Indepen-<br>dent | 0   |                      |                            | 0                        | 0      |                             |  |
| Tatsunobu Sako     | Male   | Outside/<br>Indepen-<br>dent | 0   |                      |                            | 0                        | 0      |                             |  |

The above table does not represent all of the knowledge and experience possessed by each director, but lists up to three areas where the Company has particular expectations of each director.

| Candidate No.  | Name<br>(Date of birth)   | Shozo Buto   | (July 19, 1947)                               | [Reelection]                |  |  |
|--|---|--|---|-----------------------------|--|--|
|  | Career summar<br>the Company  | Career summary, positions and responsibilities, and significant concurrent positions outside the Company |   |                             |  |  |
|  | April 1970  | Joined the Comp  | bany  |                             |  |  |
| laal   | June 2003   | Director of the O  | Company                                       |                             |  |  |
| A STAR   | June 2005   | Managing Direc   | tor of the Company                            |                             |  |  |
|  | June 2007   | Senior Managin   | g Director of the Company                     |                             |  |  |
|  | June 2009   | President of the Company   |   |                             |  |  |
|  | June 2015   | Chairman of the Company (present position)   |   |                             |  |  |
|  | June 2019   | General supervis<br>(present position  |   | pment Center of the Company |  |  |
| Number of the Company's shares owned                           | April 2021  | General supervis<br>Company (prese   | sor of the Global Business De<br>nt position) | evelopment Center of the    |  |  |
| Attendance at Board of<br>Directors' Meetings:<br>16/16 (100%) | [Reasons for nomination as candidate for Director]<br>Mr. Buto has led the Company's management as President since June 2009, and in June 2012<br>he was appointed as Chairman. In his role as Director, he has contributed to the<br>reinforcement of the supervisory function and securing of the effectiveness of the Board of<br>Directors. The Company proposes his continued election as Director after determining he is<br>qualified to make contributions to the supervision of business execution and perpetual<br>enhancements in corporate value by utilizing his wealth of experience and knowledge. |  |   |                             |  |  |

| Candidate No.   | Name<br>(Date of birth)   | Shinichi Hirano (M   | May 2, 1955)  | [Reelection]  |  |
|---|---|--|---|---|--|
|   | Career summary the Company  | y, positions and responsibi                                | ilities, and significant concurrer  | t positions outside                                       |  |
|   | April 1978  | Joined the Company   |   |   |  |
| M SAN   | June 2012   | Officer of the Company                                     |   |   |  |
|   | June 2016   | Senior Officer of the Com                                  | npany   |   |  |
|   | June 2017   | Director of the Company                                    |   |   |  |
|   | June 2019   | Executive Officer of the C                                 | Company   |   |  |
|   | November<br>2021  | Representative Director of                                 | f the Company   |   |  |
|   | April 2021  | President of the Company                                   | (present position)  |   |  |
| Number of the Company's<br>shares owned<br>22,300<br>Attendance at Board of<br>Directors' Meetings:<br>16/16 (100%) | After managing<br>Mr. Hirano assu<br>management to<br>his continued el<br>the supervision | achieve sustainable growth<br>ection as Director after det | in charge of a business division<br>dent of the Company, through w<br>h in our corporate value. The C<br>termining he is qualified to mal<br>perpetual enhancements in corp | which he has led<br>ompany proposes<br>a contributions to |  |

| Candidate No.  | Name<br>(Date of birth)  | Katsuyuki Sakamoto   | (April 24, 1969)  | [Reelection]  |  |  |
|--|--|--|---|---|--|--|
|  | Career summary, positions and responsibilities, and significant concurrent positions outside the Company |  |   |   |  |  |
|  | April 1993   | Joined the Company   |   |   |  |  |
| 100  | June 2016  | General Manager of the Fiposition)   | nance Department of the C   | ompany (present   |  |  |
|  | July 2017  | Manager of the Internal Co<br>the Company (present posi-   |   | inance Department of  |  |  |
|  | June 2018  | Officer of the Company   |   |   |  |  |
|  | June 2018  | Director and in charge of general risk management of the Company (present position)  |   |   |  |  |
|  | January 2020   | In charge of the IT Planning Department of the Company (present position)  |   |   |  |  |
| Number of the Company's<br>shares owned                                  | April 2020   | General supervisor of the (<br>(present position)  | Corporate Planning Departs  | ment of the Company   |  |  |
| 12,300<br>Attendance at Board of<br>Directors' Meetings:<br>16/16 (100%) | April 2021   | Senior Officer, in charge o<br>the Administrative & Perso<br>wide Compliance<br>and WAY Promotion Proje  | onnel Department, Legal D   | epartment, Company-   |  |  |
|  | Mr. Sakamoto i<br>financial strateg<br>management ba<br>his continued e<br>the supervision               | pmination as candidate for I<br>s currently contributing to t<br>gy and playing a key role in<br>use following his work in th<br>lection as Director after det<br>of business execution and p<br>alth of experience and know | Director]<br>the Company as Director in<br>management aimed at stre<br>e Accounting Department.<br>ermining he is qualified to<br>perpetual enhancements in | n charge of realizing its<br>ngthening the<br>The Company proposes<br>make contributions to |  |  |

| Candidate No.   | Name<br>(Date of birth)   | Hiroharu Senju (December 15, 1965) [Reelection]  |
|---|---|--|
|   | Career summar<br>Company  | y, positions and responsibilities, and significant concurrent positions outside the  |
|   | April 1990  | Joined the Company   |
| 100   | June 2019   | Officer of the Company   |
|   | June 2019   | In charge of Electrical Products Business of the Electrical Products &<br>Systems Division of the Company (present position)   |
|   | April 2021  | In charge of Vibratory Material Handling Systems Business of the Electrical Products & Systems Division (present position)   |
|   | June 2021   | Director of the Company (present position)   |
| Number of the Company's   | April 2022  | General Manager of Electrical Products & Systems Division and in charge of<br>the Sales Operations Administration Department, sales companies, branches,<br>and sales offices of the Company (present position)  |
| shares owned<br>5,400<br>Attendance at Board of<br>Directors' Meetings:<br>12/12 (100%) | Mr. Senju is cu<br>Company's bus<br>Company propo<br>contributions to | omination as candidate for Director]<br>rrently contributing to the Company as Director in charge of realizing the<br>siness strategy, following his contribution to management as an Officer. The<br>oses his continued election as Director after determining he is qualified to make<br>the supervision of business execution and perpetual enhancements in corporate<br>ng his wealth of experience and knowledge. |

| Candidate No.                        | Name<br>(Date of birth)   | Kazuo Shigekawa (January 18, 1948)  | [Reelection]<br>[Outside Director]<br>[Independent]  |  |  |  |  |
|--------------------------------------|---|---|--|--|--|--|--|
|                                      | Career summary  | Career summary, positions and responsibilities, and significant concurrent positions outside the Company  |  |  |  |  |  |
|                                      | April 1972  | April 1972 Joined Kobe Steel, Ltd.  |  |  |  |  |  |
| hand                                 | April 1997  | President of KOBELCO COMPRESSORS (AMERICA   | A), INC.   |  |  |  |  |
|                                      | June 2002   | Officer of Kobe Steel, Ltd.   |  |  |  |  |  |
|                                      | April 2004  | Senior Officer of Kobe Steel, Ltd.  |  |  |  |  |  |
|                                      | April 2007  | Executive Officer of Kobe Steel, Ltd.   |  |  |  |  |  |
|                                      | June 2008   | Senior Managing Director of Kobe Steel, Ltd.  |  |  |  |  |  |
|                                      | April 2009  | Senior Representative Director of Kobe Steel, Ltd.  |  |  |  |  |  |
|                                      | April 2010  | Executive Vice President of Kobe Steel, Ltd.  |  |  |  |  |  |
| Number of the Company's              | April 2012  | Advisor of Kobelco Eco-Solutions Co., Ltd.  |  |  |  |  |  |
| shares owned                         | June 2012   | President of Kobelco Eco-Solutions Co., Ltd.  |  |  |  |  |  |
| 0                                    | June 2015   | Advisor of Kobelco Eco-Solutions Co., Ltd.  |  |  |  |  |  |
| Attendance at Board of               | June 2016   | Retired as Advisor of Kobelco Eco-Solutions Co., Ltd.   |  |  |  |  |  |
| Directors' Meetings:<br>16/16 (100%) | June 2017   | Outside Director of the Company (part-time) (present position)  |  |  |  |  |  |
|                                      | The Company p<br>expectation that<br>recommendatio<br>his broad know<br>industry. If Mr.<br>the election of a<br>objective and no | mination as an outside Director and overview of expect<br>proposes the election of Mr. Shigekawa as Outside Director<br>the will be able to provide supervision of overall manages<br>ins that ensure the appropriateness and validity of decisi<br>ledge and wealth of experience as a corporate manager<br>Shigekawa is elected, he will engage in dealing with or<br>and compensation for the Directors and others of the Co<br>eutral standpoint. He is currently serving as Outside Dir<br>s Outside Director will be five (5) years at the close of the | ctor with the<br>gement and effective<br>on making based on<br>in the manufacturing<br>iginal proposals on<br>mpany from an<br>ector of the Company, |  |  |  |  |

| Candidate No.  | Name<br>(Date of birth)    | Minoru Yamakuni  | (October 21, 1963)  | [New election]       |  |  |  |
|--|----------------------------|--|---|----------------------|--|--|--|
|  | Career summary the Company | Career summary, positions and responsibilities, and significant concurrent positions outside the Company                       |   |                      |  |  |  |
| COP-MINE A   | April 1987                 | Joined the Company   |   |                      |  |  |  |
| 195  |                            | Senior Staff Manager of the Digital Printer Engineering Department of Electronics & Precision Products Division of the Company |   |                      |  |  |  |
|  | *                          | General Manager of the Motion Control Products Works, Ise Plant,<br>Electronics & Precision Products Division of the Company   |   |                      |  |  |  |
|  |                            | Division (in charge of Mar   | Ianager of the Electronics &<br>nufacturing), and General Ma<br>sion Products Division of the | anager of the Ise    |  |  |  |
| Number of the Company's  |                            | Senior Officer and Genera<br>Division of the Company (   | l Manager of the Electronics<br>(present position)  | & Precision Products |  |  |  |
| shares owned       [Reasons for nomination as candidate for Director]         4,900       [Reasons for nomination as candidate for Director]         The Company proposes the election of Mr. Yamakuni as Director after determining be able to make contributions to the supervision of business execution and perpetua enhancements in corporate value based on his broad knowledge on the Company's las Officer in charge of the business division. |                            |  |   |                      |  |  |  |

| Candidate No.                               | Name<br>(Date of birth)   | Takaichi Hatano(December 25, 1963)[New election]   |  |
|---|---|--|--|
| Further of the Company's shares owned 4,200 | Career summary, positions and responsibilities, and significant concurrent positions outside the Company  |  |  |
|   | April 1987  | Joined the Company   |  |
|   | July 2002   | Joined Assist Shinko Co., Ltd. (currently, Murata Machinery, Ltd.)   |  |
|   | January 2006  | Joined STMicroelectronics  |  |
|   | December<br>2007  | Joined Asyst Technologies Inc.   |  |
|   | December<br>2009  | Joined the Company   |  |
|   | April 2011  | Senior Staff Manager of the Front Tool Products Engineering Department,<br>Toyohashi plant, Electrical Products & Systems Division of the Company  |  |
|   | January 2017  | General Manager of Clean Transportation Equipment Sales Department of<br>the Electrical Products & Systems Division of the Company   |  |
|   | April 2020  | Officer, General Manager of Clean Transportation Equipment Sales<br>Department of the Electrical Products & Systems Division and in charge of<br>clean transportation equipment business of the Electrical Products &<br>Systems Division of the Company |  |
|   | April 2022  | Senior Officer in charge of clean transportation equipment business of Electrical Products & Systems Division of the Company   |  |
|   | [Reasons for nomination as candidate for Director]<br>The Company proposes the election of Mr. Hatano as Director after determining he will be<br>able to make contributions to the supervision of business execution and perpetual<br>enhancements in corporate value based on his broad knowledge on the Company's business<br>as Officer in charge of the business division. |  |  |

| Candidate No.                           | Name<br>(Date of birth)   | Koichi Yuikawa (September 15, 1948)                                      | [New election]<br>[Outside Director] |  |
|---|---|--|--------------------------------------|--|
| Ø                                       | (Date of birtil)  |  | [Independent]                        |  |
| Further of the Company's shares owned 0 | Career summary, positions and responsibilities, and significant concurrent positions outside the Company  |  |                                      |  |
|   | April 1971  | Joined Fukui Seiren Kako Co., Ltd. (currently, SEIREN                    | N Co., Ltd.)                         |  |
|   | June 2003   | Officer of SEIREN Co., Ltd.  |                                      |  |
|   | June 2005   | Director and Officer of SEIREN Co., Ltd.                                 |                                      |  |
|   | June 2006   | Director and Senior Officer of SEIREN Co., Ltd.                          |                                      |  |
|   | June 2010   | Director and Executive Officer of SEIREN Co., Ltd.                       |                                      |  |
|   | June 2011   | Representative Director and Executive Vice President of SEIREN Co., Ltd. |                                      |  |
|   | June 2014   | Representative Director, President and COO of SEIRE                      | N Co., Ltd.                          |  |
|   | June 2018   | Full-time Advisor of SEIREN Co., Ltd.                                    |                                      |  |
|   | June 2019   | Outside Director of KASAI KOGYO CO., LTD (present position)              |                                      |  |
|   | June 2020   | Part-time Advisor of SEIREN Co., Ltd. (present positio                   | on)                                  |  |
|   | [Reasons for nomination as an outside Director and overview of expected role]<br>The Company proposes the election of Mr. Yuikawa as Outside Director with the<br>expectation that he will be able to provide supervision of overall management and effective<br>recommendations that ensure the appropriateness and validity of decision making based on<br>his broad knowledge and wealth of experience as a corporate manager in an industry<br>different from that of the Company. If Mr. Yuikawa is elected, he will engage in dealing with<br>original proposals on the election of and compensation for the Directors and others of the<br>Company from an objective and neutral standpoint. |  |                                      |  |

| Candidate No.           | Name<br>(Date of birth)   | Tatsunobu Sako (August 21, 1952)  | [New election]<br>[Outside Director]<br>[Independent] |  |
|-------------------------|---|---|---|--|
|                         | Career summary, positions and responsibilities, and significant concurrent positions outside the Company  |   |   |  |
|                         | April 1975  | ril 1975 Joined Nissho Iwai Corporation (currently, Sojitz Corporation) |   |  |
|                         | April 2006  | Officer of Sojitz Corporation   |   |  |
|                         | April 2008  | 2008 Senior Officer of Sojitz Corporation                               |   |  |
|                         | March 2013  | Retired from Sojitz Corporation   |   |  |
|                         | April 2013  | Advisor of Sojitz Machinery Corporation                                 |   |  |
|                         | June 2013   | President of Sojitz Machinery Corporation                               |   |  |
|                         | June 2019   | Chairman of Sojitz Machinery Corporation                                |   |  |
| Number of the Company's | April 2020  | President of Sojitz Machinery Holdings Co., Ltd. (current               | ntly, Sojitz  |  |
| shares owned            |   | Machinery Corporation)<br>Chairman of Sojitz Machinery Corporation      |   |  |
| 0                       | April 2021  | Chairman of Sojitz Machinery Corporation (present pos                   | ition)  |  |
|                         | [Reasons for nomination as an outside Director and overview of expected role]<br>The Company proposes the election of Mr. Sako as Outside Director with the expectation<br>that he will be able to provide supervision of overall management and effective<br>recommendations that ensure the appropriateness and validity of decision making based on<br>his broad knowledge and wealth of experience as a corporate manager in an industry<br>different from that of the Company. If Mr. Sako is elected, he will engage in dealing with<br>original proposals on the election of and compensation for the Directors and others of the<br>Company from an objective and neutral standpoint. |   |   |  |

Notes:

1. There is no special interest between the candidates and the Company.

- 1. Mr. Hiroharu Senju was newly elected and assumed office at the 97th Ordinary General Meeting of Shareholders held on June 29, 2021. Therefore, his attendance at Board of Directors' meetings is for meetings held after he assumed office.
- 2. Mr. Kazuo Shigekawa, Mr. Koichi Yuikawa, and Mr. Tatsunobu Sako are candidates for Outside Director. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Mr. Kazuo Shigekawa has been designated as an Independent Officer based on the regulations of Tokyo Stock Exchange, Inc., and if his election is approved, the Company plans to continue to designate him as Independent Officer. Furthermore, if the elections of Mr. Koichi Yuikawa and Mr. Tatsunobu Sako are approved, the Company plans to submit to Tokyo Stock Exchange, Inc. a notification on designation of both as additional Independent Officers.
- 3. The Company has entered into an agreement with Mr. Kazuo Shigekawa that limits his liability with the Company pursuant to Article 423, Paragraph 1 of the Companies Act, and the maximum amount of liability under the said agreement is the minimum liability amount as provided in laws and ordinances. If his election is approved, the Company plans to renew the above limited liability agreement with him. Furthermore, if the elections of Mr. Koichi Yuikawa and Mr. Tatsunobu Sako are approved, the Company also plans to enter into such limited liability agreements with both of them.
- 4. The Company has concluded a directors and officers liability insurance agreement provided for in Article 430-3, Paragraph 1 of the Companies Act with an insurance company. The directors and officers liability insurance agreement, which is renewed annually, is an insurance policy under which an insurance company covers damages suffered by the insureds, including the Company's Directors, that may arise from the liabilities for the execution of their duties or arise from a claim filed against them that pursues such liabilities. In the case that the Company pursues the liabilities for damages against the insureds, the coverage of such a case is exempted under the directors and officers liability insurance agreement. Meanwhile, the directors and officers liability insurance agreement ensures the appropriateness of the insureds' execution of duties not to be impaired by way of establishing a co-payment amount. If the candidates are elected and assume office as Directors, they will become the insureds under the directors and officers liability insurance agreement.

#### Proposal No. 4 Revision of the amount of remuneration for Directors of the Board

The current amount of director remuneration was approved at the 92nd Ordinary General Meeting of Shareholders held on June 29, 2016 to be an annual amount of 460 million yen or less (including 30 million yen or less for outside directors), which has continued to this day.

In consideration of preparing for future increases in the number of outside directors in order to strengthen corporate governance, the Company requests that the amount of director remuneration be revised to within 490 million yen per year or less (including 60 million yen or less for outside directors).

This proposal was approved by the Board of Directors after discussion and consideration by the Nomination and Remuneration Committee and after obtaining advice from outside directors, while comprehensively taking into account the Company's business scale, system of director remuneration and its payment level, the current number of directors, future trends, etc., and the Company believes that this proposal is appropriate.

If Proposal No. 3 is approved, the number of directors will be nine at the conclusion of this meeting (including three outside directors, an increase of one).

END